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# **DPR9S2\1028**

## **Transforming Anguilla's Marine Parks: institutionalising sustainable and collaborative management solutions**

This project adopts a multi-stakeholder approach to establish sustainable management practices for Anguilla's marine park (MP) network by focusing on formalising informal co-management arrangements while identifying and developing sustainable revenue mechanism and management plans for the benefit of Anguilla's marine biodiversity, coastal resiliency to climate change, alternative livelihood opportunities for coastal communities, and blue economy development.

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## Section 1 - Contact Details

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### PRIMARY APPLICANT DETAILS

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**Name** Kafi  
**Surname** Gumbs  
**Organisation** Fisheries and Marine Resources  
Unit - Department of Natural Resources  
**Tel (Work)** [REDACTED]  
**Email (Work)** [REDACTED]  
**Address** [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

### GMS ORGANISATION

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Type	Local authority
<b>Name</b>	Fisheries and Marine Resources Unit - Department of Natural Resources
<b>Phone (Work)</b>	[REDACTED]
<b>Email (Work)</b>	[REDACTED]
<b>Address</b>	[REDACTED] [REDACTED] [REDACTED] [REDACTED]

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## Section 2 - Title, Dates & Budget Summary

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### Q3a. Project title

Transforming Anguilla's Marine Parks: institutionalising sustainable and collaborative management solutions

### Q3b. What was your Stage 1 reference number? e.g. DPR9S1\10008

DPR9S1\1053

### Q4. UKOT(s)

Which eligible UK Overseas Territory(ies) will your project be working in?

Anguilla

\* if you have indicated a territory group with an asterisk, please give detail on which territories you are working on here:

*No Response*

**Q4b. In addition to the UKOTs you have indicated, will your project directly benefit any other Territories or country(ies)?**

No

## Q5. Project dates

**Start date:**

01 July 2021

**End date:**

30 June 2024

**Duration (e.g. 2 years, 3 months):**

3 years

## Q6. Budget summary

Year:	2021/22	2022/23	2023/24	2024/25	Total request
<b>Darwin funding request (Apr - Mar)</b>	£73,045.00	£138,462.00	£95,992.00	£20,645.00	<b>£</b> 328,144.00

**Q6a. Do you have proposed matched funding arrangements?**

Yes

**What matched funding arrangements are proposed?**

Project partners will be providing £[REDACTED] as match funding.

Both the Government of Anguilla (Fisheries and Marine Resources Unit-Department of Natural Resources) (in full) and the Anguilla National Trust (in part) will provide staff time and capital equipment (dive equipment). Project management overhead costs ([REDACTED] of project costs) will be assumed by the ANT. Blue finance is subsidising their work ([REDACTED] on the development of the MP co-management agreement, business model, and supporting frameworks.

**Q6b. Proposed matched funding as % of total project cost (total cost is the Darwin request plus other funding required to run the project).** [REDACTED]

## Section 3 - Project Summary and Conventions

### Q7. Summary of Project

Please provide a brief summary of your project, its aims, and the key activities you plan to undertake. Please note that if you are successful, this working may be used by Defra in communications e.g. as a

**short description of the project on [GOV.UK](https://www.gov.uk).**

**Please write this summary for a non-technical audience.**

This project adopts a multi-stakeholder approach to establish sustainable management practices for Anguilla's marine park (MP) network by focusing on formalising informal co-management arrangements while identifying and developing sustainable revenue mechanism and management plans for the benefit of Anguilla's marine biodiversity, coastal resiliency to climate change, alternative livelihood opportunities for coastal communities, and blue economy development.

## **Q8. Biodiversity Conventions, Treaties and Agreements**

**Please detail how your project will contribute to the aims of the agreement(s) your project is targeting. What key OT Government priorities and themes will it address? You should refer to Articles or Programmes of Work here. You should also consider local, territory specific agreements and action plans here.**

This project addresses DPLUS' priority 'conservation and effective management of coral reef, seagrass meadows, and mangrove forests,' with a focus being on Anguilla's MPs which encompass all of the island's major reef and seagrass ecosystems.

This project involves partnerships and draws on experiences and capacities of partners to deliver results. It will serve as an example to other UKOTs and other small island developing states that collaborative MP management approaches can be successful, sustainable, and self-sustaining.

This project also addresses a number of national and international priorities:

- Implementing National Biodiversity Strategy and Action Plan (NBSAP): by developing and using a national system for data gathering and management, including "data on the components of biological diversity that are important for conservation and sustainable use;" strengthening the legal, regulatory, and management framework for biodiversity conservation through the development of an "appropriate institutional framework for management" of the protection area system and sites; developing "economically and socially sound incentives to encourage conservation of species and habitats;" establishing and maintaining "technical training in the conservation and sustainable use of biodiversity;" promoting "environmental awareness and education;" and promoting "the exchange of information."
- Implementing National Environmental Management Strategy: by adopting measures "to ensure the sustainable use of natural resources in a manner which recognises the intricate linkages between ecological systems in small island states, and between these systems and human activity;" creating and strengthening existing national agencies with responsibility for environmental management;" supporting and enhancing "the capacity of non-governmental and community based organisations for environmental management;" establishing, strengthening, and promoting "structures and procedures for broad participation of civil society and the private sector in the design, implementation and evaluation of decision-making processes and programmes;" fostering "broad-based environmental education, training, and awareness;" and managing marine resources, organisms, and ecosystems "to obtain the optimum sustainable productivity while maintaining the integrity of natural and ecological processes."
- Implementing Management Plan for Anguilla's Marine Park System: by establishing and implementing site-specific management plans for all of Anguilla's MPs.
- Implementing UN Convention on Biodiversity: by developing "national strategies, plans, or programmes for the conservation and sustainable use of biodiversity" (Article 6); monitoring components of biodiversity

with a particular focus on those “requiring urgent conservation measures and those which offer the greatest potential for sustainable development” (Article 7); establishing a system of protected areas, developing and implementing management plans/frameworks for the benefit of ecosystems, habitats, and species (Article 8); encouraging “cooperation between governmental authorities and the private sector in developing methods for sustainable use of biological resources” (Article 10); promoting, encouraging, and supporting research and training (Article 11); and promoting and encouraging public awareness (Article 13).

- Implementing UN Specially Protected Areas and Wildlife Protocol: by adopting and implementing “planning, management, and enforcement measures for protected areas,” including developing management plans, undertaking research, raising awareness, and involving local communities and stakeholders in management planning and implementation (Article 6).

- Achieving UK Blue Belt Programme objectives: by developing and implementing “evidence-based, tailored management strategies” to “ensure long-term sustainable marine management.”

## Section 4 - Lead Organisation Summary

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### Q9. Lead organisation summary

**Has your organisation been awarded a Darwin Initiative award before (for the purposes of this question, being a partner does not count)?**

Yes

**If yes, please provide details of the most recent awards (up to 6 examples).**

Reference No	Project Leader	Title
DPLUS060	Kafi Gumbs	Pioneering a new model for marine park management in Anguilla
<i>No Response</i>	<i>No Response</i>	<i>No Response</i>
<i>No Response</i>	<i>No Response</i>	<i>No Response</i>
<i>No Response</i>	<i>No Response</i>	<i>No Response</i>
<i>No Response</i>	<i>No Response</i>	<i>No Response</i>
<i>No Response</i>	<i>No Response</i>	<i>No Response</i>

**Have you provided the requested signed audited/independently examined accounts? If you select "yes" you will be able to upload these. Note that this is not required from Government Agencies.**

No

**If no, please provide details.**

The Fisheries and Marine Resources Unit-Department of Natural Resources is a Government of Anguilla agency.

## Section 5 - Project Partners

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### Q10. Project Partners

Please list all the partners involved (including the Lead Organisation) and explain their roles and responsibilities in the project. Describe the extent of their involvement at all stages, including project development.

This section should illustrate the capacity of partners to be involved in the project. Please provide Letters of Support for the Lead Organisation and each partner or explain why this has not been included.

**N.B:** There is a file upload button at the bottom of this page for the upload of a cover letter (if applicable) and all letters of support.

**Lead Organisation name:**

Fisheries and Marine Resources-Department of Natural Resources (FMRU-DNR), Government of Anguilla (GOA)

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**Website address:**

gov.ai

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**Details (including roles and responsibilities and capacity to engage with the project):**

FMRU-DNR is responsible for managing and regulating the use of Anguilla's fisheries and marine resources.

The FMRU-DNR Project Lead (FMRU-DNR Unit Head) will work directly with the ANT Co-Lead to draft technical and financial reports. The FMRU-DNR Head will sit on the MP Management Planning Committee (MPMPC) and the Project Steering Committee (PSC), assisting with project monitoring and evaluation. The FMRU-DNR Head will liaise with the Minister and Permanent Secretary responsible for natural resources, ensuring on-going high-level buy-in and project result endorsement and adoption as management agencies move away from the "business as usual" approach.

FMRU-DNR Fisheries Officers will lead on in-water assessments. Although the Project Coordinator and the Research Assistant will conduct the data analysis, FMRU-DNR Fisheries Officers (as well as ANT Conservation Officers) will receive training in statistical analysis and presentation by the ANT. FMRU-DNR Fisheries Officers will sit on the MPMPC and assist with the development of MP management plans. They will also directly liaise with fisherfolk and facilitate their involvement within the MPMPC and in MP management plan development.

With a staff complement of nine, FMRU-DNR has a track record of successfully implementing project both as a lead (DPLUS060) and as a partner (DPLUS007, 066, 067).

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**Have you included a Letter of Support from this organisation?**  Yes

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**Have you provided a cover letter to address your Stage 1 feedback?**  Yes

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**Do you have partners involved in the Project?**

Yes

**1. Partner Name:** Anguilla National Trust

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**Website address:** [www.axanationaltrust.com](http://www.axanationaltrust.com)

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**Details (including roles and responsibilities and capacity to engage with the project):**

(Max 200 words) 196 words

ANT is Anguilla's only environmental non-governmental organisation and has five main programme areas: wetlands and terrestrial habitat and species conservation; marine and coastal habitat and species conservation; protected areas management; cultural heritage promotion and preservation; and education and stewardship. ANT has over 30 years of experience in natural resources conservation, with strong partnerships with Government of Anguilla Ministries and Departments as well as international environmental organisations including Marine Conservation Society and Fauna & Flora International, other regional nongovernmental environmental agencies. ANT will co-lead the project with FMRU-DNR and will coordinate all project activities, with ANT staff leading on MP visitor and vessel carrying capacity surveys, socio-economic assessments, and public awareness activities. ANT staff will lead on terrestrial ecological data collection and analysis and assist FMRU-DNR with in-water data collection and analysis, MP planning and implementation of priority actions. The ANT will be a member of the PSC, lead on technical and financial reporting, be involved in monitoring and evaluation, and assist with coordination of national workshops and meetings. With a staff complement of eight, the ANT has a track record of successfully implementing projects, as lead/co-lead (DPLUS013, DPLUS060) and as a partner (DPLUS007).

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**Have you included a Letter of Support from this organisation?**  Yes

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**Do you have more than one partner involved in the Project?**

Yes

**2. Partner Name:** Blue finance

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**Website address:** blue-finance.org

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**Details (including roles and responsibilities and capacity to engage with the project):**

Bf works with governments and local partners to build national capacity to establish and manage MPs. Bf will work directly with FMRU-DNR and ANT to create a collaborative management model for Anguilla's MPs. The model will include draft legal agreements for the collaborative management body, a business plan for operation (including the marketing approach, financial strategy/ies and budget, fundraising plan, revenue collection mechanism). Bf will assist with the development of a preliminary compliance and enforcement plan and a gender action plan which will recognise and highlight the role of women as champions of nearshore and MP conservation and management. Bf will work with FMRU-DNR and ANT staff to raise national capacity within conservation enterprise disciplines, including MP visitor management. Bf will also work with project partners and fisherfolk to provide training along the tourism value chain as part of an alternative livelihoods programme. Bf will sit on the PSC. Bf will assign one member of their team to specifically work on this project full-time.

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**Have you included a Letter of Support from this organisation?**

Yes

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**3. Partner Name:**

*No Response*

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**Website address:**

*No Response*

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**Details (including roles and responsibilities and capacity to engage with the project):**

*No Response*

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**Have you included a Letter of Support from this organisation?**

Yes  
 No

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**4. Partner Name:**

*No Response*

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**Website address:**

*No Response*

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**Details (including roles and responsibilities and capacity to engage with the project):**

*No Response*

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**Have you included a Letter of Support from this organisation?**

Yes  
 No

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5. Partner Name: *No Response*

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Website address: *No Response*

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Details (including roles and responsibilities and capacity to engage with the project): *No Response*

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Have you included a Letter of Support from this organisation?  Yes  No

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6. Partner Name: *No Response*

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Website address: *No Response*

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Details (including roles and responsibilities and capacity to engage with the project): *No Response*

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Have you included a Letter of Support from this organisation?  Yes  No

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If you require more space to enter details regarding Partners involved in the Project, please use the text field below.





*No Response*

Please provide a cover letter responding to feedback received at Stage 1 if applicable and a combined PDF of all Letters of Support.

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 [DPLUS-Marine Parks-Letters of Support](#)  
 01/02/2021  
 21:35:56  
 pdf 3.89 MB

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 [DPLUS-FMRU-DNR Cover Letter - Marine Parks](#)  
 01/02/2021  
 19:00:13  
 pdf 461.66 KB

## Section 6 - Project Staff

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### Q11. Project Staff

Please identify the core staff on this project, their role and what % of their time they will be working on the project. Further information on who should be classified as core staff can be found in the guidance.

Please provide 1 page CVs for these staff, or a 1 page job description or Terms of Reference for roles yet to be filled. These should match the names and roles in the budget spreadsheet. If your team is larger than 12 people please review if they are core staff, or whether you can merge roles (e.g. 'admin and

finance support') below, but provide a full table based on this template in the PDF of CVs you provide.

Name (First name, Surname)	Role	% time on project	1 page CV or job description attached?
Kafi Gumbs	Project Leader	20	Checked
Randall Richardson	Fisheries Research Officer	25	Checked
Chavez Edwards	Fisheries Officer	25	Checked
Farah Mukhida	Project Co-Leader and Project Coordinator	20	Checked

**Do you require more fields?**


Yes

Name (First name, Surname)	Role	% time on project	1 page CV or job description attached?
Marlene Horsford	Conservation Coordinator	50	Checked
Devon Carter	Research Assistant	50	Checked
Aaron Richardson	Conservation Officer	100	Checked
To be determined	Conservation Officer	50	Checked
Kimberly Gumbs	Project Administration	10	Checked
Dr. Nicolas Pascal (supported by Blue finance team)	Marine Park lease agreement, sustainable financing, community engagement, and alternative livelihood advisor	50	Checked
Dr. Jenny Daltry	Marine Park management advisor	10	Checked
<i>No Response</i>	<i>No Response</i>	0	Unchecked


**Please provide 1 page CVs (or job description if yet to be recruited) for the Project staff listed above as a combined PDF.**


**Ensure the file is named clearly, consistent with the named individual and role above.**

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 [DPLUS-Marine Parks-CVs and TOR](#)

 01/02/2021

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**Have you attached all Project staff CVs?**

Yes

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## Section 7 - Background & Methodology

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### Q12. Problems the project is trying to address

**Please describe the problem your project is trying to address in terms of environment and climate issues in the UKOTs.**

**For example, what are the specific threats to the environment that the project will attempt to address? Why are they relevant, for whom? How did you identify these problems? How will your proposed project help?**

**Please cite the evidence you are using to support your assessment of the problem (references can be listed in your additional attached PDF document which can be uploaded at the bottom of the page).**

Anguilla has six MPs which protect critical marine habitats. In addition, these MPs support a nearshore fisheries industry, an ever-expanding coastal tourism industry, and provide invaluable coastal ecosystem services to Anguilla. The need to sustainably manage these sites is becoming increasingly urgent, especially as anthropogenic and climate change stressors continue to threaten their health, integrity, and resiliency. Although FMRU-DNR has been identified as the MP management agency, with limited resources, we recognise the value of adopting a more integrated approach that draws on the strengths, knowledge, and capacity of MP stakeholders and other natural resource management agencies.

This project builds on lessons learned from the three-year (2017-2020) DPLUS 060 pilot project at Prickly Pear MP in which a new grassroots approach to MP management was trialled and led to the creation of a multi-stakeholder Marine Park Management Planning Committee (comprised of government and nongovernmental organisations, fishers, the tourism sector, and landowner representatives). The MPMPC developed a five-year management (and zoning) plan and led on the successful implementation of ecosystem-based management actions in collaboration with local stakeholders. This collaborative approach to the Prickly Pear MP has continued post-project with regular meetings of the MPMPC, on-going implementation of the management plan, and expansion of activities leading to the development of a management plan for Little Bay MP. MPMPC members further expressed interest in replicating this integrated, inclusive process across all of Anguilla's MPs.

This co-management approach, while clearly feasible, is not legislated. Through this project, we will formalise a co-management arrangement between GOA and the MPMPC, develop evidence-based management plans for the remaining four MPs, and identify and develop sustainable financial tools to support long-term management plan implementation and MP management team capacity for the benefit of Anguilla's marine biodiversity, coastal resiliency, coastal communities, and blue economy.

### Q13. Methodology

**Describe the methods and approach you will use to achieve your intended Outcome and Impact. Provide information on:**

- How you have analysed historical and existing initiatives and are building on or taking work already done into account in project design. Please cite evidence where appropriate.
- The rationale for carrying out this work and a justification of your proposed methodology.
- How you will undertake the work (materials and methods).
- How you will manage the work (role and responsibilities, project management tools etc.)

**Please make sure you read the [Guidance Notes](#) before answering this question.**

**(This may be a repeat from Stage 1 but you may update or refine as necessary)**

This project will follow best practice in participatory integrated coastal zone management and will involve: (1) Conducting marine species and benthic habitat assessments, using already-established methods (Anguilla Marine Monitoring Programme protocols) [01] at 30 sites across five of Anguilla's MPs. Results of assessments will be compared to those conducted in 2006. Results of all assessments will be compared to regional health indicators to establish a wider context, especially noting climate change impacts on coral reef and seagrass habitats. Data will be used to inform management decisions and form the baseline for monitoring impacts of pre- and post-management interventions.

FMRU-DNR-led, supported by ANT

(2) Conducting socio-economic assessments, using questionnaires and surveys directed at MP stakeholders (residents, visitors), to establish type and level of use as well as perceptions regarding MP carrying capacity and willingness to pay. Data will be used to inform management plans and the financing mechanism.

ANT-led, supported by FMRU-DNR

(3) Designing agreement for the co-management of Anguilla's MPs that reflects the Anguillian context. The agreement will be developed following consultations with government and nongovernment representatives, the tourism industry, fisheries sector, local communities, and other institutions. Possible structures to be considered include a management lease (Public-Private Partnership), co-management with management responsibilities shared with GOA and one or more actors, and cooperation or technical assistance arrangement where a partner might assist GOA with specific aspects of management, without formal decision-making authority.

Bf-led, with FMRU-DNR, ANT

(4) Establishing an operational framework for the sustainable financing of the co-management body through the development of a marketing and communication plan, compliance and enforcement plan, revenue collection mechanism (e.g. user fees paid by visitors, impact bonds, nature-based tourism solutions, payment for ecosystem services, biodiversity offset credits), and five-year operational plan.

Bf-led, with FMRU-DNR, ANT

(5) Developing stakeholder-informed MP management plans for Sandy Island MP, Shoal Bay-Island Harbour MP, Dog Island MP, and Sombrero Island MP and Nature Reserve, within the context of FMRU's MP systems

plan. The participatory process established through DPLUS 060 (for Prickly Pear MP, Little Bay MP) will again be applied, using vision, problem tree, and strategic planning sessions.

FMRU-DNR-led, with MPMPC

(6) Developing a financial model and performance indicators for the MPs. The financial plan will be supported by information collected through MP carrying capacity studies, the ecological state of Anguilla's MPs, socio-economic assessments as well as by the interventions outlined within the various management plans. A blended-finance facility will be designed to finance up-front capital needs. The facility will mix philanthropic grants with government support and potential funding from impact investors.

Bf-led, with FMRU-DNR, ANT, MPMPC

(7) Building national capacity, including on-the-job training in data collection and analyses, advanced open water diving certification, boat captain certification, training of special marine police constables, and strengthening social entrepreneurship (MP branding, marketing, communications, visitor management, financial management).


FMRU-DNR-led, with ANT, Bf


(8) Developing and implementing a public awareness strategy, including using social media, formal and informal stakeholder meetings, print, radio, site visits.


ANT-led, with FMRU-DNR

**If necessary, please provide supporting documentation e.g. maps, diagrams, and references etc., as a PDF using the File Upload below.**

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 [Darwin Plus Round 9 Stage 2 - Marine Parks - Supporting Document](#)

 01/02/2021

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 pdf 411.74 KB

## Section 8 - Stakeholders and Beneficiaries

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### Q14. Project Stakeholders

**Who are the stakeholders for this project and how have they been consulted (include local or host government support/engagement where relevant)? Briefly describe what support they will provide and how the project will engage with them.**

The GOA's Minister responsible for natural resources has been involved in discussions about the importance of this project and how it fits into GOA's priority to sustainably develop Anguilla's fisheries sector. All data will be shared as reports and GOA officials at all levels will be invited on field trips and learning experiences. Presentations to Executive Council will allow for discussions and knowledge exchange. The Royal Anguilla Police Force (RAPF) is part of an environmental law enforcement committee comprised of FMRU-DNR and ANT that was established as part of efforts to improve MP regulation enforcement. The committee still functions and RAPF is committed to providing support throughout this project.

The Anguilla Fisherfolk Association (AFFA) has called for improved management of Anguilla's MP network. Fishers (regardless of AFFA membership) will be actively consulted and engaged throughout, being invited to training opportunities, presentations, and meetings.

The MPMPC has discussed actions to improve MP management across Anguilla's MP network and has expressed interest and commitment in developing and implementing management plans for all MPs. All three dive operators, four major charter boat operators, the Anguilla Tourist Board, AFFA, and other GOA department including Customs Department are MPMPC members. Additional stakeholders will be co-opted to assist on management plan development and implementation as needed.

The public will be engaged through stakeholder meetings, workshops, and public awareness activities, including volunteer and experiential learning opportunities, especially targeting Anguilla's young people.

Letters of support are attached.

## Q15. Institutional Capacity

**Describe the lead organisation's capacity (and that of partner organisations where relevant) to deliver the project.**

FMRU-DNR's mission is to manage and regulate the use of Anguilla's fisheries and marine resources, in a sustainable manner, for maximum economic and recreational benefit for the people of Anguilla. Principal FMRU-DNR work activities include fisheries, coastal resources, and marine parks management. With a staff complement of nine, all field staff are trained in various disciplines including fish catch data collection, beach monitoring, and coastal ecosystem habitat monitoring. Ms Kafi Gumbs (Unit Head) has successfully led/partnered on the implementation of five UK- and European Commission-funded projects (including DPLUS060, 066, 067) over the last five years.

ANT has staff complement of eight, over 100 members, and 25 active volunteers. Since 2017, the ANT has partnered with FMRU-DNR and a range of other national and international stakeholders on projects to improve management of, support of ecosystem recovery within, and raise awareness about two MPs, with field staff trained in marine ecosystem monitoring, habitat enhancement techniques, and stakeholder engagement. Ms Farah Mukhida brings her experience managing/co-managing over two dozen projects (including DPLUS013, 060, 086). Ms Mukhida, supported by Ms Kimberly Gumbs with financial reporting, has also managed/co-managed three European Commission projects within the last five years,

Established in 2015, the Bf team, comprised of >15 marine conservation experts, brings over two decades of managing MPAs under collaborative management and financially sustainable. Bf has a long history and expertise in marine ecology, conservation finance, fisheries management, business development, public-private partnerships, and community development, with experience in the Caribbean, Southeast Asia, and Sub-Saharan Africa.

## Q16. Project beneficiaries

**Who will your project benefit? You should consider the direct benefits as a result of your project as well as the broader indirect benefits which may come about as a result of your project achieving its Outputs and Outcome. The measurement of any benefits should be included in your project logframe.**

GOA will benefit from training and knowledge sharing, especially in sustainable financing of MPs. It will benefit from the development and implementation of MP management plans and increased effectiveness of MP management through enhanced and formalised stakeholder collaborative partnerships. This project

supports GOA's commitment to NBSAP, NEMS, Convention on Biodiversity, and the SPAW Protocol.

Fishers, dive and charter boat operators will benefit from direct engagement in MP management planning process and, in the long-term, effective management of MPs which should to healthier, more productive and more resilient marine ecosystems. Fisheries will also receive training in alternative sustainable livelihood opportunities.

Local communities will benefit from increase understanding and awareness about Anguilla's MPs, improved MP recreational experiences, and increased coastal protection that accompanies more resilient nearshore ecosystems.

Local project partners will benefit from the training provided by Bf in developing and facilitating collaborative management agreements, sustainable MP financing mechanisms and plans, and MP marketing and visitor management strategies. Partners will also benefit from sharing of resources and knowledge.

Other UKOTs will benefit from knowledge exchange that will highlight this project's novel approach in the creation of sustainable and self-financing marine parks.

## Section 9 - Gender and Change Expected

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### Q17. Gender (optional)

**How is your project working to reduce inequality between persons of different gender? At the very least, you should be able to provide reassurance that your proposed work is not increasing inequality. Have you analysed the context in which you are working to see how gender and other aspects of social inclusion might interact with the work you are proposing?**

Livelihoods directly associated with the marine environment are predominantly linked to men: (e.g. fishers, charter boat owners, and dive operators). While impacts on the marine environment have direct negative impacts on men's livelihoods, women are also affected. Women are primarily employed within the tourism sector and when tourism is affected by external stressors (hurricanes, pandemic), women are first to lose employment, with few alternative opportunities. Men, meanwhile, tend to have more options as they may be employed within the construction or fishing sector.

At the beginning of the project, Bf, in partnership with project partners, will complete a Gender Action Plan to ensure that both genders are equally involved and benefit from training opportunities, public awareness activities, and (post-project) MP management interventions (e.g. at least 40%). Women will also be encouraged to participate in frontline project activities. We will ensure that meeting and community engagement schedules are flexible to accommodate for gender-representative participation and will use gender-disaggregated data in our monitoring.

Our PSC, chaired by a woman, is comprised of 75% women. The project team will actively work to ensure gender equity in project involvement and decision-making.

### Q18. Change expected

**Detail the expected changed this work will deliver. You should identify what will change and who will benefit a) in short-term (i.e. during the life of the project) and b) in the long-term (after the project has ended). Please describe the changes for the environment and, where relevant, for people in the OTs,**



## and how they are linked.

Anguilla's MPs are Key Biodiversity Areas. Unfortunately, the waters of most of MPs continue to be heavily fished and enforcement of legislation is limited due to an under-resourced FMRU-DNR.

Despite these constraints, additional management strategies have been applied to three of these MPs: Sombrero Island MP was designated a Ramsar Site in 2018 and funds have been secured to restore the island; a snorkel trail, using lobster casitas, was launched at Little Bay MP in 2018 and a stakeholder-informed management plan has been drafted for the site; a management plan was completed and a number of management interventions have already been undertaken at the Prickly Pear MP through the DPLUS060.

The approach taken at all three sites, but particularly Prickly Pear and Little Bay MPs, has been participatory, leading to applied collaborative and integrated MP management – for the first time since Anguilla's MPs were established. While stakeholder engagement in the creation (and implementation) of comprehensive management plans at PPMP and LBMP has been successful, co-management arrangements are not formalised and sustainable management mechanisms are not in place. FMRU-DNR, the agency identified to manage these sites, however, is interested in establishing legally-recognised sustainable co-management solutions.

In the short-term, this project will accomplish a number of major actions (formalising an MP co-management arrangement, establishing a framework for sustainable financing, creating and implementing management plans) where results will be monitored and evaluated beyond the timeframe of this project. We also expect Anguilla's MP system to be transformed from a patchwork of site-specific successes to an effective, collaborative network based on already-tested and -established collaborative management approaches where stakeholders share responsibility for MP management, supported and endorsed by the GOA Executive Council. In the long-term, it will lead to a financially-sustainable MP network, more transparent decision-making, and more resilient coastal and marine ecosystems.

## Q19. Pathway to change

**Please outline your project's expected pathway to change. This should be an overview of the overall project logic and outline how you expect your Outputs to contribute towards you overall Outcome, and, longer term, your expected Impact.**

By collecting field-based data (marine life biodiversity, density, abundance, live coral coverage, relative health; socioeconomic; MP carrying capacity) and engaging MP stakeholders (public and management planning meetings), we will create and implement evidence-based, stakeholder-generated frameworks (business plans, gender action plan, communication plan, co-management agreement, MP management plans). This innovative, comprehensive collection of frameworks are fit-for-purpose for the Anguillian context and will allow for increased resiliency and health along with reduced threats to the island's coastal and marine habitats and biodiversity as they allow for and support the implementation of conservation actions as identified within the MP management plans, the development of sustainable alternative livelihood opportunities, and the effective enforcement of laws and regulations. By raising awareness and involving stakeholders in marine park management and training opportunities, we build vested interest amongst stakeholders for long-term MP success.

This project focuses on delivering impacts that are structural (tangible action plans, sustainable financial model and mechanisms, and an MP management agreement) and behavioural (increased national capacity through increased resources, training and information sharing, creating platforms for stakeholder engagement). These pathways will enable long-term protection and sustainable use of Anguilla's coastal and marine habitats and biodiversity that moves beyond Anguilla beyond business as usual.

## Q20. Exit strategy

**State how the project will reach a stable and sustainable end point, and explain how the outcomes will be sustained, either through a continuation of activities, funding and support from other sources or because the activities will be mainstreamed in to “business as usual”. Where individuals receive advanced training, for example, what will happen should that individual leave?**

The longevity of the project is “built-in” through the agreement between the GOA and the co-management entity which is expected to generate income from innovative nature-based tourism models and other mechanisms based on ecosystem services provided by MPs. The project thereby creates the platform from which MPs will continue to be managed and monitored, supported by legislation, sustainable financing mechanisms, and stakeholder involvement.

FMRU-DNR and ANT will continue biodiversity and biosecurity monitoring as part of our on-going work programmes. The monitoring system will be tailored to the expected resources of our organisations and the established financing mechanism; Bf will continue providing advice as part of their portfolio of knowledge exchange.

Training local resource managers, stakeholders, and volunteers in survey methods, sustainable MP management, financing, and marketing will build long-term national capacity. Knowledge, skills, and lessons learned can also be applied within the region. Raising awareness amongst MP stakeholders will allow for more meaningful engagement and support for site-specific management plan implementation, post-project.

Shifting the onus of MP management away from a single agency and towards a collaborative body that can share responsibility and that brings a range of knowledge, skill-sets, and resources will ensure effective MP management post-project.

## Section 10 - Funding and Budget

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### Q21. Budget

**Please complete the appropriate Excel spreadsheet, which provides the Budget for this application. Some of the questions earlier and below refer to the information in this spreadsheet. Note that there are different templates for projects requesting over and under £100,000 from the Darwin Plus budget.**





- [R9 D+ Budget form for projects under £100,000](#)
- [R9 D+ Budget form for projects over £100,000](#)

**Please refer to the [Finance Guidance for Darwin/IWT](#) for more information.**

**N.B: Please state all costs by financial year (1 April to 31 March) and in GBP. Darwin Plus cannot agree any increase in grants once awarded.**

**Budgets submitted in other currencies will not be accepted. Use current prices – and include anticipated inflation, as appropriate, up to 3% per annum. The Darwin Initiative cannot agree any increase in grants once awarded.**

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 [darwin-plus-round9-budget-over-100k-marine parks - Stage 2 - Final](#)  
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## Q22. Funding

### Q22a. Is this a new initiative or a development of existing work (funded through any source)?

Development of existing work

#### Please provide details:

This project builds on the DPLUS-funded project that successfully piloted a grassroots, collaborative approach to managing the Prickly Pear MP (DPLUS060). A European Commission-funded project also successfully enhanced habitat and diversified usage of Little Bay MP. These projects strengthened relationships between FMRU-DNR and ANT and led to the establishment of the MPMPC which will continue to operate within this new project. Technical capacity in biodiversity monitoring, habitat restoration, data collection, maintenance, and analysis, and stakeholder engagement will be reinforced and applied.

Available LiDAR data collected by the UKHO (DPLUS045) will be used to assist with MP zoning and monitoring changes in MP habitats over time. This project will draw on >15-years of data collected through FMRU-DNR's Anguilla Marine Management Programme. The results of JNCC's and Newcastle Coral Reef Initiative (Anguilla) will be used as baselines of MP health as well as local communities' perceptions of the value and condition of and threats to Anguilla's reefs.

The project will contribute to etfec's and JNCC's regional natural capital accounting project (DPLUS108). Data collected regarding Anguilla's MPs (particularly visitors' willingness to pay and site carrying capacity) will be collated in an accounting framework established through that project and shared with relevant agencies.

### Q22b. Are you aware of any other individuals/organisations/projects carrying out or applying for funding for similar work?

Yes

#### If yes, please give details explaining similarities and differences, and explaining how your work will be additional and what attempts have been/will be made to co-operate with and learn lessons from such work for mutual benefits.

Devolving MP management to community-based organisations is common practice in southeast Asia [01]. It is an approach that is less-developed in the Caribbean, but has been successfully applied in St. Lucia [02], Belize [03], Bonaire [04], and most recently in the Dominican Republic where Blue finance, acting under the UN institutional umbrella, assisted with the establishment of a MP co-management entity and the development of a sustainable financial model and long-term management plan [05] for one of its largest MPs. Bf's approach to MP management in the Dominican Republic is scalable and pre-implementation activities (design, legal arrangements, stakeholder engagement) are underway or have already been completed in five other countries (Bahamas, Cape Verde, Indonesia, Philippines, St Lucia).

In the UKOTs, MPs are managed by either government or National Trusts; UKOT co-management arrangements do not formally exist. At the same time, measures are being taken to transition to a more collaborative management approach in Anguilla, as evidenced through the DPLUS060 project.

Recognising that the approach being applied through this project is novel for UKOTs, we are committed to sharing methodologies, results, and lessons learned with regional colleague; we will use existing networks and regional meetings to provide updates and share results.

## Q23. Co-financing

### Are you proposing co-financing?

Yes

### Q23a. Secured

**Provide details of all funding successfully levered (and identified in the Budget) towards the costs of the project, including any income from other public bodies, private sponsorship, donations, trusts, fees or trading activity, as well as any your own organisation(s) will be committing.**

(See [Finance for Darwin/IWT](#) and [Guidance Notes](#))

Donor organisation	Amount	Currency code	Comments
Fisheries and Marine Resources-Department of Natural Resources	██████	GBP	This represents in-kind contributions in time, equipment, and overhead costs.
Anguilla National Trust (including through grants secured with Fauna & Flora International)	██████	<i>No Response</i>	(Currency code: GBP) This represents in-kind contributions in time, equipment, and overhead costs.
Blue finance	██████	GBP	This represents in-kind contributions in time and overhead costs.
Global Wildlife Conservation-Fauna & Flora International	██████	GBP	This represents in-kind contributions in time.

### Q23b. Unsecured

**Provide details of any matched funding where an application has been submitted, or that you intend applying for during the course of the project. This could include matched funding from the private sector, charitable organisations or other public sector schemes. This should also include any additional funds required where a donor has not yet been identified.**

Date applied for	Donor organisation	Amount	Currency code	Comments
No Response	No Response	0	No Response	No Response
No Response	No Response	0	No Response	No Response
No Response	No Response	0	No Response	No Response
No Response	No Response	0	No Response	No Response

**Do you require more fields?**

- Yes
- No

## Section 11- Finance

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### Q24. Financial Controls

**Please demonstrate your capacity to manage the level of funds you are requesting. Who is responsible for managing the funds? What experience do they have? What arrangements are in place for auditing expenditure?**

Overall financial control will be the responsibility of Ms Kafi Gumbs (FMRU-DNR), who will be responsible for managing funds, supported by the administrative staff of DNR/GOA. Kafi Gumbs has considerable experience in running projects of this nature, with seven years of experience managing (including financial oversight of) 10 projects on Anguilla (ranging in value from > [REDACTED])

Quarterly statements of expenditure will be produced and compared against the budget to ensure that spending is in line with expectation. These will be checked bi-annually by the PSC. All project accounts will be audited by the GOA Auditor General; FMUR-DNR has the support of the Government of Anguilla Treasury Department and Auditor General to assist with accounting and auditing.

Efficient financial oversight will be maintained by using a single project cost code, allowing monthly statements to be compiled by the GOA.

We have budgeted [REDACTED] for independent auditing at project end.

### Q25. Financial Management Risk

**This question considers the financial risks to the project. Explain how you have considered the risks and threats that may be relevant to the successful financial delivery of this project. This includes risks such as fraud or bribery, but may also include the risk of fluctuating foreign exchange and internal financial processes such as storage of financial data.**

Currency fluctuations may weaken the value of the GBP, making good and services (often provided in USD)

more expensive. In response to this risk, GOA procurement processes will ensure best value for goods purchased and services secured. Field equipment will be purchased in Year 1 of the project; this should reduce the impact of currency fluctuations for the remaining project period. Should the value of GBP drop dramatically during the project, project partners will address the issue with Darwin and seek to raise funds elsewhere if necessary.

FMRU-DNR/DNR is guided by the Financial Administration and Audit Act (2010) and the Criminal Code (2000) which outline how funds are managed, reported, and audited and articulates the consequences for fraud and bribery, respectively. The Chief Auditor is responsible for auditing GOA accounts. A Royal Anguilla Police Force Financial Crimes Investigation Unit is responsible for independently investigating any charges of fraud and bribery.

The GOA uses SmartStream, a computerised accounting software to record and track income and expenditure. For payments to be made from GOA accounts, two approved signatories (the Head of the Department requesting the payment) and the Treasury Department's Payment Approval Officer must sign off on payment requests regardless of value.

## Q26. Balance of budget spend

**Explain the thinking behind your budget in terms of where funds will be spent. What benefits will the Territory see from your budget? What level of the award to you expect will be spent locally? Please explain the decisions behind any funding that will not be spent locally and how those costs are important for the project.**

Seventy-five percent of the project funding will be spent directly in-territory, primarily supporting local travel and subsistence expenses, MPMPC and community meetings and workshops, alternative livelihood training opportunities, comprehensive public awareness and activities that focus on community engagement. While [REDACTED] of the budget is allocated to Bf as a project partner, their time and work will be focused on building capacity and frameworks to develop and support sustainable, self-financing, effective MP management in Anguilla, including through knowledge exchange and training.

Forty-six percent of the project budget is allocated to local staff who will be engaged in biodiversity and socio-economic assessments, MP management planning and conservation intervention implementation, public awareness raising, alternative livelihood training of MP stakeholders, and professional development opportunities (advanced SCUBA diving, boat captain licencing).

Our funding model incorporates [REDACTED] confirmed match funding and in-kind support towards total project costs, with contributions from all partners, and with local partner commitments to the project outcomes beyond the life of this funding.

## Q27. Capital Items

**If you plan to purchase capital items with Darwin Plus funding, please indicate what you anticipate will happen to the items following project end. If you are requesting more than 10% capital costs, please provide your justification here.**

The need for additional capital items to support project implementation is limited as partner agencies will, for the most part, use equipment that we already have, including the ANT vessel, cameras, projector, and dive gear. Capital equipment expenditure is [REDACTED] of the total project budget.

With project funds, we will purchase one set of scuba diving equipment for one staff member who will

assist with benthic surveys but for whom we currently do not have gear.

A project laptop, tablets, and GPS units will be purchased to support data collection and analysis (benthic, socioeconomic assessments).

A speaker system that will be used for meeting, workshops, and public outreach activities will be purchased as this is more cost effective than the rental of system for multiple activities.

All equipment will remain in Anguilla with FMRU-DNR and ANT and will be used to support on-going MP management work.

## **Q28. Value for Money**

**Please describe why you consider your application to be good value for money including justification of why the measures you will adopt will secure value for money.**

This project represents excellent value for money, bringing together a dynamic consortium of many interested individuals and groups, including GOA, ANT, INGOs, and local businesses, to work together to address MP management constraints. By combining resources and expertise, the project will leverage substantial in-kind support to make Anguilla's MPs successful.

With a key component of this project focussing on building MP management sustainability through formalising co-management roles, building national capacity, and identifying and developing sustainable MP management financing mechanism/s, many activities being conducted within this project will not need repeating. MP management plans developed and reviewed through this project will guide long-term collaborative management and financial planning.

For project expenditure, we will use a thorough procurement process to reduce risk of deviations in budget and outputs. Staff time/consultant days have been calculated based on past experiences.

Considerable cost-savings will be made by FMRU-DNR and ANT using their areas of expertise to lead implementation of different project components, allowing concurrent activity implementation and maximising local expertise. By using previous experiences and building on already-established relationships (locally, internationally), we put ourselves in a position to maximise both financial investment and results. This project utilises previously-acquired equipment and boat costs from previous and on-going work such as, DPLUS-funded Prickly Pear MP project (DPLUS060), European Commission BEST 2.0-funded habitat enhancement project at Little Bay MP, on-going biodiversity monitoring programmes as well as John Ellerman Foundation's Sombrero Island MP and Nature Reserve project which will run alongside this study (2019-2021) which focuses on habitat restoration.

## **Q29. Outputs of the project and Open Access**

**All outputs from Darwin Plus projects should be made available on-line and free to users whenever possible. Please outline how you will achieve this and detail any specific costs you are seeking from Darwin Plus to fund this.**

Communication of relevant information to external audiences will be developed and updated in order to share the model for sustainable marine resource management. All outputs will be made freely available online whenever possible. MP management plans, and biodiversity/socioeconomic reports will be publicised through press releases, stakeholder meetings, and will be available through GOA's and ANT's

websites, and/or regional listservs (e.g. EBMTTools). The recommendations of blended-finance activities will be made publicly available and easily accessible, reflecting transparency standards applied to other forms of development finance; this external communication is instrumental in mobilising further commercial capital.

Dissemination of information will take place at an international level using networks already established by project partners (e.g. System-iq blended-finance taskforce newsletter, Mirova-Althelia newsfeed) and global mailing lists (e.g. Conservation Finance Alliance (CFA), Conservation Finance Network (CFN), IIED briefs, Invest Africa, Impact alpha).

Presentations will be given on the project in regional and international meetings. Targeted events may include GSG Impact Summit (participation TBC), the United Nations Ocean Conference (participation confirmed), IUCN World Conservation Congress (participation confirmed).

Costs associated with sharing outputs are minimal. Funds are being requested to support public awareness initiatives (venue, catering, miscellaneous materials for workshops and stakeholder meetings) and computer software (Adobe Creative Cloud) to help develop outreach materials. We have incorporated costs associated with an open access publication (detailing project methods, results, findings) in a peer-reviewed journal into the budget. FMRU-DNR, ANT, Bf will absorb all other output dissemination costs.

## Section 12 - Safeguarding

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### Q30. Safeguarding

**Projects funded through Darwin Plus must fully protect vulnerable people all of the time, wherever they work. In order to provide assurance of this, projects are required to have appropriate safeguarding policies in place. Please confirm the lead organisation has the following policies in place and that these are available on request:**

<b>We have a safeguarding policy, which includes a statement of our commitment to safeguarding and a zero tolerance statement on bullying, harassment and sexual exploitation and abuse</b>	Checked
<b>We have attached a copy of our safeguarding policy to this application</b>	Checked
<b>We keep a detailed register of safeguarding issues raised and how they were dealt with</b>	Checked
<b>We have clear investigation and disciplinary procedures to use when allegations and complaints are made, and have clear processes in place for when a disclosure is made</b>	Checked
<b>We share our safeguarding policy with downstream partners</b>	Checked
<b>We have a whistle-blowing policy which protects whistle-blowers from reprisals and includes clear processes for dealing with concerns raised</b>	Checked
<b>We have a Code of Conduct in place for staff and volunteers that sets out clear expectations of behaviors - inside and outside of the work place - and make clear what will happen in the event of non-compliance or breach of these standards</b>	Checked

**Please outline how you will implement your policies in practice and ensure that downstream partners**



## apply the same standards as the lead organisation.

The GOA's Interagency Child Protection Protocol (2019) and Safeguarding Children in Anguilla: A Policy Guideline outline the policies and procedures for recognising and reporting concerns or suspicions of child abuse. These frameworks target Public Service employees as well as Statutory Bodies, including ANT which has used these as the basis of their organisation-specific policies and guidelines. FMRU-DNR and ANT staff have been provided with copies of these documents with senior management having reviewed them with junior staff.

All members of the public, including Public Service employees and volunteers, must adhere to the Criminal Code, Child Protection Act, and National Policy for Older Persons, which speak to protecting all persons from abuse and from retaliation for whistleblowing.


FMRU-DNR has a strict policy to only collaborate with agencies that agree to work within these frameworks and adhere to the law. As an international partner, Bf's contract with FMRU-DNR/GOA will include clauses that speak to this requirement.


FMRU-DNR is committed to keeping a register of all safeguarding concerns and steps taken to address them. We will work with the Ministry of Social Development and the Royal Anguilla Police Force, as necessary, in identifying and implementing appropriate responses to any allegations made.

## Please upload the Lead Organisation's Safeguarding Policy as a PDF

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 [NationalPolicyForOlderPersons](#)


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 [C140-Criminal Code](#)


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 [Draft Child Protection Protocol Abbreviated Guide](#)

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## Section 13 - Logical Framework

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### Q31. Logical Framework

Darwin Plus projects will be required to monitor (and report against) their progress towards their expected Outputs and Outcome. This section sets out the expected Outputs and Outcome of your project, how you expect to measure progress against these and how we can verify this.

- [Stage 2 Logframe Template](#)

Please complete your full logframe in the separate Word template and upload as a PDF using the file upload below. Copy your Impact, Outcome and Output statements and your activities below - these should be the same as in your uploaded logframe.


**Please upload your logframe as a PDF document.**

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 R9 DPlus St2 Logical Framework - Marine Park

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**Impact:**

The protection and sustainable use of Anguilla's coastal and marine habitats and biodiversity through an integrated, collaborative management approach

**Outcome:**

Transformation of Anguilla's marine park system from paper park status to an effective, financially-sustainable network based on already-tested collaborative management approaches.

**Project Outputs**

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**Output 1:**

Marine park values (ecological, socio-economic) are established to inform sustainable management frameworks and to monitor and evaluate management impacts

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**Output 2:**

Effective and sustainable co-management structures and tools are in place for the integrated management of Anguilla's marine parks

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**Output 3:**

National capacity to plan, manage, and monitor marine parks is raised, supported by enhanced technical skills and greater public awareness and cooperation

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**Output 4:**

*No Response*

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**Output 5:**

*No Response*

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**Do you require more Output fields?**

**It is advised to have less than 6 Outputs since this level of detail can be provided at the Activity level.**

No

**Activities**

**Each activity is numbered according to the Output that it will contribute towards, for example 1.1, 1.2 and 1.3 are contributing to Output 1.**

- 1.1 Conduct marine ecosystem assessments (species, habitat) within Anguilla's six marine parks using FMRU-DNR's Anguilla Marine Monitoring Programme protocols and compare to 2006 baseline assessments
- 1.2 Conduct vessel and visitor carrying capacity study using visitor questionnaires, monitoring visitor boat numbers, and assessing critical factors

1.3 Conduct socio-economic assessment to inform management plans and the sustainable financing mechanism, including identification of stakeholder values, perceptions, concerns, willingness to pay

2.1 Design the strategy for the management agreement, including aspects of governance of the co-management body; the strategy will involve consulting with local stakeholders

2.2 Draft the legal agreements for GOA and co-management body, including description of management mechanism, regulatory bodies, financial terms, activities, duration, economic incentives, obligations, asset ownership

2.3 Prepare a Gender Action Plan, with measurable targets, for stakeholder engagement (workshops, trainings, policy and plan development, conservation intervention implementation, and monitoring and evaluation)

2.4 Review management plans for Prickly Pear MP, Little Bay MP, Sombrero Island MP and Nature Reserve to include costings for identified management interventions

2.5 Prepare management plans for Sandy Island MP, Shoal Bay-Island Harbour MP, and Dog Island MP, including zoning plans, compliance and enforcement plans, and budgets

2.6 Develop a business plan for the co-management entity, including the marketing approach, business model, financial strategy, and de-risking strategies

2.7 Design and develop a revenue collection mechanism for Anguilla's MPs

2.8 Complete feasibility study for the construction/establishment of a MPs visitors centre, including siting, revenue forecasting, and net-warranted investment

2.9 Enforce MP legislation and regulations

3.1 FMRU-DNR, ANT staff and other participating nationals complete self-assessment competencies questionnaire to identify training needs (repeated at project end to measure impact on capacity)

3.2 Plan and undertake formal training and on-the-job mentoring of FMRU, ANT staff, other nationals in open-water diving, boat captain certification, marine park enforcement (as special constables)

3.3 Develop and implement an advocacy and public awareness campaign guided by the findings of Activity 1.3

3.4 Publicise and report on project progress and results through national and international media

3.5 Share and discuss project methods, results, lessons learned, and opportunities for replication through regional and international forums

Other project management activities:

X.1 Establish Project Steering Committee and meet biannually (remote members to participate by Zoom)

X.2 Project inception meeting

X.3 Marine Parks co-management entity meet at least biannually and more frequently to review and draft marine park management plans

X.4 Project biannual reports/donor technical and financial reports

X.5 Monthly financial accounts

X.6 End of project audit

## Section 14 - Implementation Timetable

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### **Q32. Provide a project implementation timetable that shows the key milestones in project activities**

**Provide a project implementation timetable that shows the key milestones in project activities. Complete the Excel spreadsheet template as appropriate to describe the intended workplan for your project.**

## Implementation Timetable Template

**Please add/remove columns to reflect the length of your project. For each activity (add/remove rows as appropriate) indicate the number of months it will last, and fill/shade only the quarters in which an activity will be carried out.**

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 [darwin-plus-round9-imp-timetable-Marine Parks-Final](#)  
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## **Section 15 - Monitoring and Evaluation**

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### **Q33. Monitoring and evaluation (M&E)**

**Describe, referring to the Indicators above, how the progress of the project will be monitored and evaluated, making reference to who is responsible for the project's M&E.**

**Darwin Initiative projects are expected to be adaptive and you should detail how the monitoring and evaluation will feed into the delivery of the project including its management. M&E is expected to be built into the project and not an 'add' on. It is as important to measure for negative impacts as it is for positive impact. Additionally, please indicate an approximate budget and level of effort (person days) to be spent on M&E (see [Finance Guidance for Darwin/IWT](#)).**

(Max 500 words) 461 words

DFMR, ANT and Bf are responsible for ensuring that the project is on schedule and is monitored. The project will also be overseen by a Project Steering Committee that will comprise the principles from each project partner as well as independent and external expert Caribbean Alliance Director with Global Wildlife Conservation-Fauna & Flora International, Dr Jenny Daltry, who will be objective in assessing and evaluating the progress of the project against the specified indicators, timelines, and budget. The PSC will meet at the start of the project and at least biannually thereafter, a progress report will follow each PSC meeting will be used to inform half-year and annual DPLUS reports. Additional meetings to discuss specific aspects of project components will be called when necessary. A second management team, the MPMPC, will be established to oversee the development and implementation of MP management plans and will meet as required during the MP management plan development phase and at least quarterly during the implementation phase. These MPMPC meetings will also evaluate the progress of the project component in relation to the specified output indicators, timelines and budget.

As part of the monitoring and evaluation process of this project, the PSC will create and follow an M&E plan which will include M&E of project performance and project impact:

1. M&E of project performance. Performance monitoring will focus on management and oversight of project activities in an effort to ensure and improve efficiency and effectiveness of project implementation. As an on-going process, information on project activity implementation will be compared to those scheduled within the workplan to assess delivery of project outputs, identify problems and constraints, make recommendations on how to improve delivery, and identify lessons learned. Progress reports reviews will be compiled bi-annually.

2. M&E of project impact. Project impact will be an on-going process with key indicators (identified within the logframe) being reviewed and assessed. An M&E matrix will be created to guide project result and impact evaluation and will be informed by data collected throughout the project.

As part of the M&E process, management plans for MPs will be peer-reviewed and will include SMART indicators for each management/conservation intervention included (Output 1). Vessel and visitor carrying capacity studies will be completed following best practice methodologies. (Output 2). The usefulness of training exercises and exchange of knowledge will be assessed through questionnaires of those taking part before and after training. Scientific outputs will be rigorously assessed through a peer-review process while the effectiveness of public awareness will be measured using data analytic tools (e.g. Ving) and community/stakeholder engagement forms (Output 3).

At the same time, the M&E plan will allow for adaptive project management: we recognise that challenges and uncertainty exist and that steps may need to be taken to ensure success both within the context of the project but also long-term post-project.

<b>Total project budget for M&amp;E in GBP (this may include Staff, Travel and Subsistence costs)</b>	£ [REDACTED]
<b>Number of days planned for M&amp;E</b>	45.00
<b>Percentage of total project budget set aside for M&amp;E (%)</b>	[REDACTED]

## Section 16 - Certification

### Certification

**On behalf of the**

company

**of**

Fisheries and Marine Resources Unit-Department of Natural Resources, Government of Anguilla

**I apply for a grant of**





£328,144.00

**I certify that, to the best of our knowledge and belief, the statements made by us in this application are true and the information provided is correct. I am aware that this application form will form the basis of the project schedule should this application be successful.**

(This form should be signed by an individual authorised by the applicant institution to submit applications and sign contracts on their behalf.)

- I have enclosed CVs for project key project personnel, letters of support, budget and project implementation timetable (uploaded at appropriate points in application).
- Our last two sets of signed audited/independently verified accounts and annual report are also enclosed.

Checked

<b>Name</b>	Kafi Gumbs
<b>Position in the organisation</b>	Fisheries and Marine Resources Unit Head
<b>Signature (please upload e-signature)</b>	 <a href="#">KafiSignature</a>  01/02/2021  19:50:52  jpg 69.78 KB
<b>Date</b>	01 February 2021

## Section 17 - Submission Checklist

### Checklist for submission

	<b>Check</b>
<b>I have read the Guidance documents, including the "Guidance Notes for Applicants" and "Finance Guidance".</b>	Checked
<b>I have read, and can meet, the current Terms and Conditions for this fund.</b>	Checked
<b>I have provided actual start and end dates for this proposed project.</b>	Checked
<b>I have provided a budget based on UK government financial years i.e. 1 April – 31 March and in GBP.</b>	Checked
<b>I have checked that the budget is complete, correctly adds up and I have included the correct final total at the start of the application.</b>	Checked
<b>The application has been signed by a suitably authorised individual (clear electronic or scanned signatures are acceptable).</b>	Checked
<b>I have attached my completed logframe and timeline as a PDF using the templates provided.</b>	Checked
<b>I have included a 1 page CV or job description for all the Project staff identified at Question 11, including the Project Leader, or provided an explanation of why not.</b>	Checked
<b>I have included a letter of support from the Lead Organisation and main partner organisation(s) identified at Question 10, or an explanation of why not.</b>	Checked
<b>I have included a cover letter from the Lead Organisation, outlining how any feedback at Stage 1 has been addressed where relevant.</b>	Checked
<b>I have included a signed copy of the last 2 years annual report and accounts for the Lead Organisation, or provided an explanation if not.</b>	Checked

**I have checked the Darwin Plus website immediately prior to submission to ensure there are no late updates.** Checked

---

**I have read and understood the Privacy Notice on GOV.UK.** Checked

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### **We would like to keep in touch!**

**Please check this box if you would be happy for the lead applicant (Flexi-Grant Account Holder) and project leader (if different) to be added to our mailing list. Through our mailing list we share updates on upcoming and current application rounds under the Darwin Initiative, Darwin Plus and our sister grant scheme, the IWT Challenge Fund. We also provide occasional updates on other UK Government activities related to biodiversity conservation and share our quarterly project newsletter. You are free to unsubscribe at any time.**

Checked

#### **Data protection and use of personal data**

Information supplied in this application form, including personal data, will be used by Defra as set out in the latest copy of the Privacy Notice for Darwin, Darwin Plus and the Illegal Wildlife Trade Challenge Fund available [here](#). This Privacy Notice must be provided to all individuals whose personal data is supplied in the application form. Some information, but not personal data, may be used when publicising the Darwin Initiative including project details (usually title, lead organisation, location, and total grant value) on the GOV.UK and other websites.

Information relating to the project or its results may also be released on request, including under the 2004 Environmental Information Regulations and the Freedom of Information Act 2000. However, Defra will not permit any unwarranted breach of confidentiality nor will we act in contravention of our obligations under the General Data Protection Regulation (Regulation (EU) 2016/679).